



SPRITZER

6 FEBRUARY 2026

Margin & FX upside on VM26 tailwinds

Non-rated | Transport | Tourism

NOT RATED

Fair value: RM3.45

Last Price: RM2.85

(as at 5 Feb 2026)

SHARE PRICE PERFORMANCE



STOCK INFORMATION

Market cap	RM1,822m
Shares out	639m
52-week range	RM1.38/RM3.12
3M ADV	RM2.9m
T12M returns	97%

INVESTMENT FUNDAMENTALS

RMm FYE DEC	FY23A	FY24A	FY25E	FY26E
Revenue	491	579	664	753
Growth YoY	13%	18.0%	15.0%	14.0%
EBITDA	90	113	137	151
Margins	18%	20%	21%	20%
Adj NP	50	71	92	103
Margins	10%	12%	14%	14%
Net debt	4.5	5.1	N/A	N/A
ROA	7%	10%	N/A	N/A
PER (x)	11.8	13.8	23.9	N/A

Source: Company data, NewParadigm Research, February 2025

KEY POINTS:

- Bottled water sales appear to track tourist arrivals post-pandemic and will support the consensus topline growth of +14% in FY26E.
- But we foresee earnings upside surprise from margin expansion - lower resin costs from forex and SST removal, better product mix, and stronger operating leverage. Consensus assumes flat margins only.
- We anticipate ~8% upside to consensus FY26E NP assumptions or +20% YoY growth. Against a PER of 20x, the potential FV would be RM3.45.

TOURISM PLAYS WITH A CURRENCY HEDGE

- Spritzer's bottled water sales have closely tracked visitor volumes post-pandemic, supporting the assumption that foreign visitors consume more bottled water. A combination of food safety concerns regarding the local tap water as well as convenience on-the-go drives the trend.
- In our view, Spritzer is the best tourism play within the consumer sector for this reason. It also helps that Spritzer is the dominant bottled water player in Malaysia with 40-45% market share, making it highly visible on shelves.
- While the sales upside appears to be well reflected in consensus expectations of +14% revenue growth for FY26, we think there is upside for margins. For context, GP margins have been improving from 47% in FY24 to 51% in 3Q25.
- Firstly, roughly 30-35% of raw material comes from resin, which is imported and priced in US\$. The ringgit has strengthened by +13% against the dollar in the past 12 months. Given the group's policy of hedging its foreign currency exposure, we anticipate a ~6month lag before the savings materialize. We estimate that every 10% strengthening of the ringgit translates to about 8% increase in NP, lag effect aside.
- Forex aside, we expect Spritzer's underlying operating leverage to continue improving on higher production volumes. Historically, Spritzer's GP margins expand in tandem with sales. This is somewhat offset by higher marketing costs.

FV POTENTIAL - RM3.45

- Spritzer is on track to double earnings (FY26 vs 23), as we anticipate earnings can surprise +8% vs consensus estimates to deliver another 20% growth in FY26E.
- We think a multiple of 20x (+2SD vs 1yr average) is a reasonable benchmark at 1xPEG, considering Spritzer's growth track record, leading market share and the timeliness of the thematic. Spritzer has also traded at a premium to the KL Consumer index but has been now at a discount after the recent rally a more conservative multiple of 18.5x would restore said premium to the index and have a FV of RM3.10.

Team Coverage

research@newparadigm.my

About the Company

Spritzer is the dominant bottled water manufacturer in Malaysia with a 40-45% market share. The group's flagship offering is the natural mineral water that is produced from its water-catchment landbank in Taiping, Perak. Spritzer also produces the Cactus brand mineral water.

A key competitive advantage lies in its access to natural mineral water sources drawn from protected rainforest areas. This positions Spritzer as one of the few bottled water producers in Malaysia with proprietary mineral water reserves. They also sell distilled water, reverse osmosis and flavored drinking water under various brands including Summer, Desa and Pop.

Spritzer leverages a diverse distribution network nationwide and is now putting more emphasis for expansion into the HoReCa segment. Spritzer also has limited overseas exposure through distributorships in markets such as Singapore and China, although earnings remain predominantly domestic.

About the Stock

Spritzer Berhad was founded in 1989 with the objective of supplying natural mineral water to the Malaysian market. The company subsequently listed its shares on the Main Market of Bursa Malaysia in the year 2000.

Spritzer Berhad remains a family-owned company, with founding shareholder Lim Kok Cheong retaining significant influence over the group. The founder and his family remain the largest shareholders via Yee Lee Corporation Berhad, which holds an approximately 32.3% stake in Spritzer.

Spritzer is classified as a Shariah-compliant stock listed on the main market and is also a member of the FTSE4Good index.

Investment Idea

The tourism push in 2026 will support topline growth for Spritzer. But the real upside will come from margin expansion, which we think is being overlooked in consensus expectations. We anticipate FY26E net margins could expand to 14.6% compared with 13.8% for FY25E (and 13.5% consensus expectations), driven by falling resin costs - a combination of a stronger ringgit (costed in US\$) as well as the lifting of SST charges on the resin.

Additionally, the improving operating leverage riding on the aforementioned topline growth, should also continue to support overall margin expansion. We estimate +20% YoY growth is achievable in FY26E, which we think should drive further re-rating in the stock, which has traded at a premium to the KL Consumer Index in recent years.

Key Risks:

- FX volatility and PET resin price risk. A sharp rebound in resin cost for Spritzer could compress margins quickly. Resin is USD-priced, so adverse currency moves can reverse currency tailwinds.
- Tourism underperformance. Lower-than-expected inbound tourist arrivals in FY26 could dampen demand growth and limit operating leverage benefits, resulting in weaker-than-anticipated margin expansion.
- Raw materials account for a significant portion of cost of sales and remain exposed to regulatory risks, including potential tariffs, import duties or policy changes on resin and packaging materials.

Tourism Upside

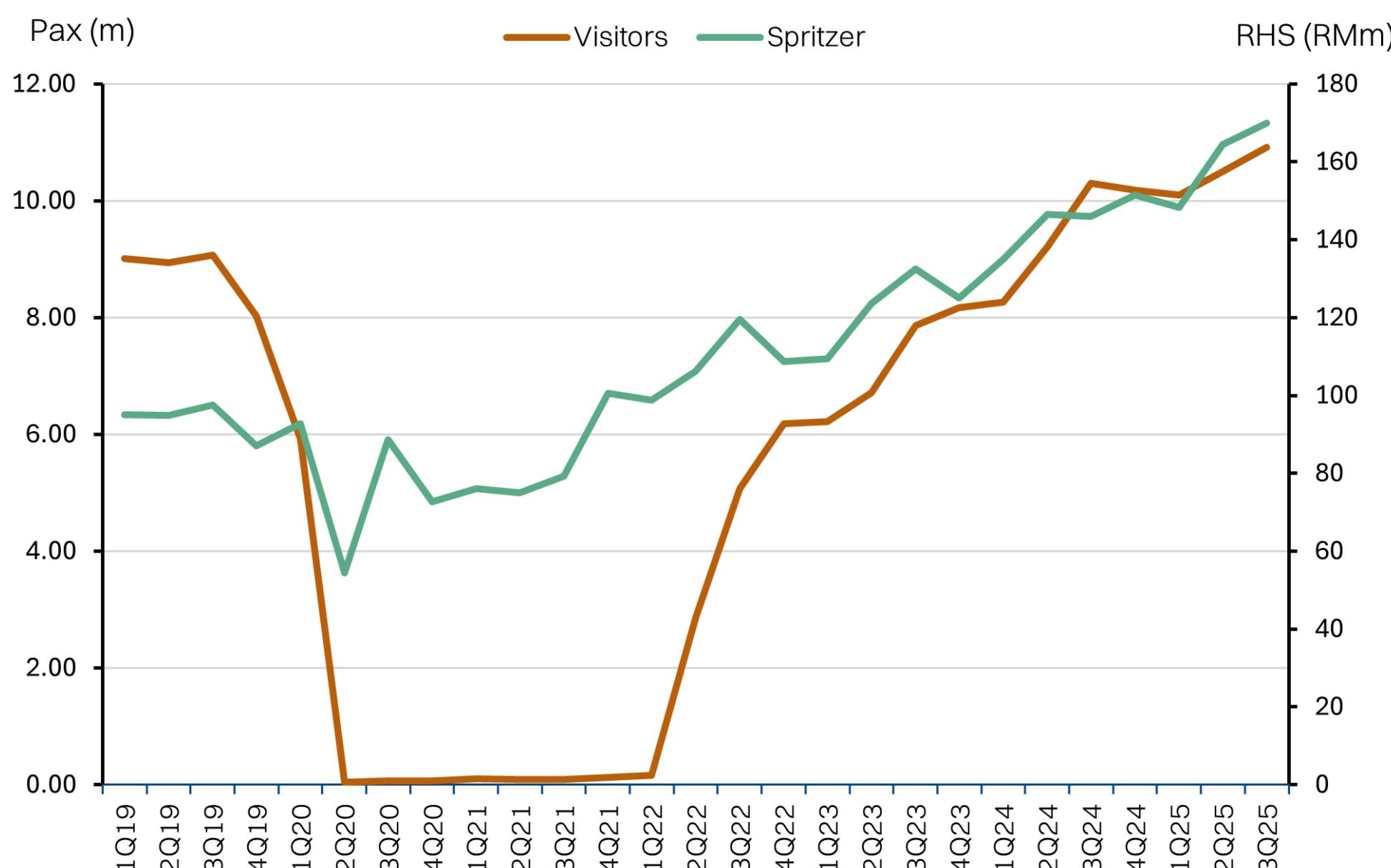
Spritzer is a beneficiary of higher visitor/tourist arrivals. Visit Malaysia's target for 47m visitors should be supportive of the group's 14% revenue growth expectation (consensus). Tourists tend to consume more bottled water due to food safety concerns with local tap water as well as the convenience factor. Spritzer's dominant market position and broad distribution base ensures it, and the recent historic data seems to support it as well.

Spritzer's revenue post-FY21 appears to rise in tandem with visitors to Malaysia. As visitors traffic recovered from pandemic lows, Spritzer's topline rebounded. This reinforces the view that bottled water demand scales with travel intensity rather than discretionary spending. Air travel typically lead to broader tourism recovery, including land crossings, domestic travel and sea arrivals. This suggests that rising visitors in FY26 should translate into broader tourist footfall. Increased footfall benefits bottled water consumption across hotels, F&B outlets, convenience retail and transport hubs.

Spritzer is also placing an emphasis on HoReCa expansion, with active efforts to increase brand placements across high-traffic locations. The Group is also engaging smaller SMEs that are well-positioned to benefit from tourist arrivals, broadening on-premises penetration and brand visibility. The group is also increasing its investment in marketing and branding to strengthen its positioning around health-conscious and culturally relevant consumption.

Management indicated that the Group has shifted its focus towards the younger demographic, which constitutes most of its consumer base. Spritzer is also proactively supporting VM26 by leveraging partnerships and experiential events to improve brand visibility. Management noted that the group has already secured roles as the main beverage sponsor for multiple Visit Malaysia-linked events in FY26.

Post-pandemic, Spritzer's sales have tracked visitor arrivals



Source: DOSM, Company data, NewParadigm Research, February 2026

Margin Expansion Upside

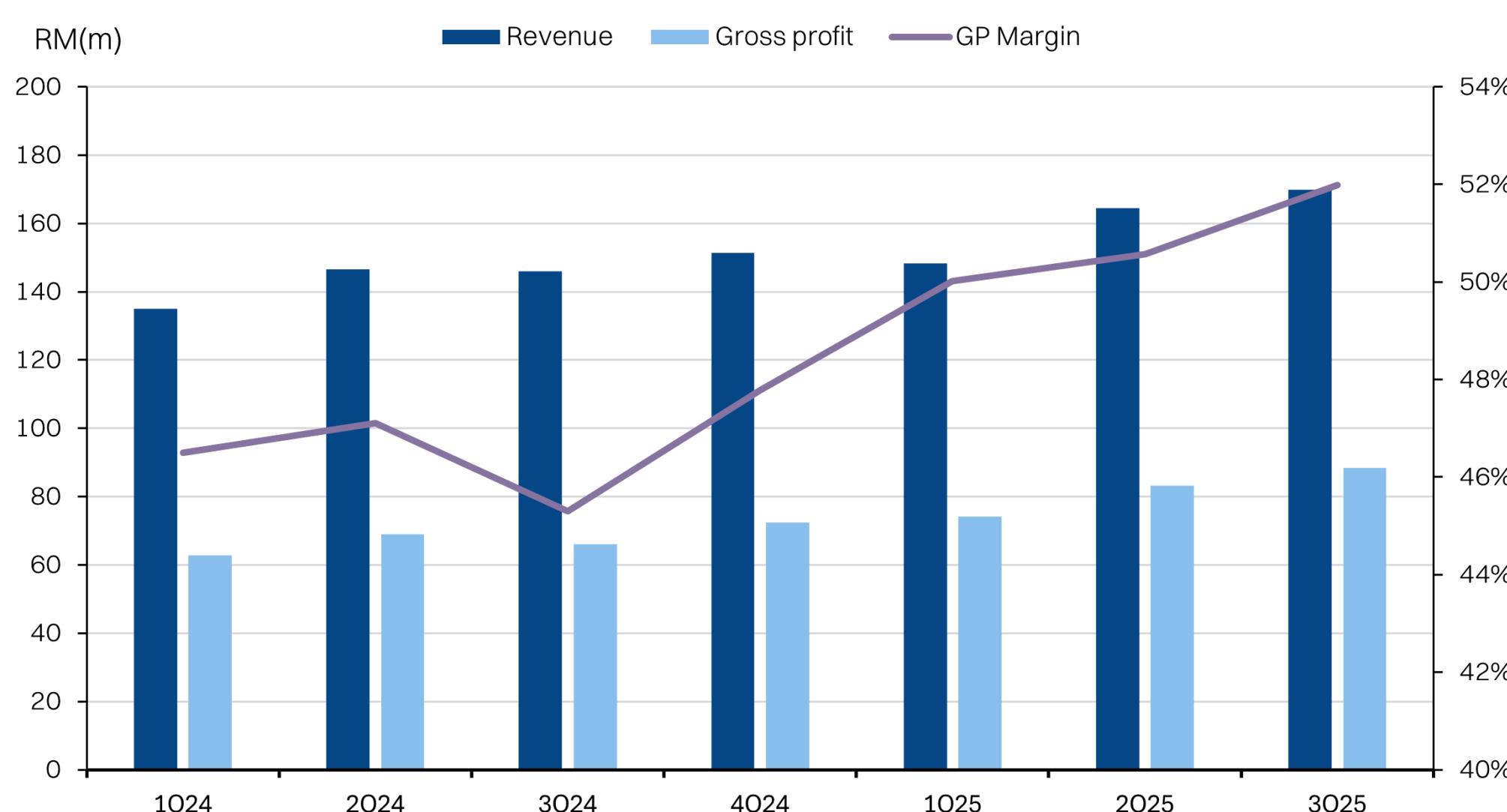
We anticipate upside to consensus earnings expectations driven by margin expansion, whereas consensus is currently assuming largely flattish net profit margins into FY26. A key driver is lower imported resin costs. Raw materials account for approximately 60% of Spritzer's sales, of which an estimated 30-35% comprises imported PET resin priced in US dollars.

Historically, the group incurred a 5% SST on resin purchases, which directly inflated input costs and capped gross margin expansion. The removal of the 5% SST on resin purchases in 3QFY25 marks a meaningful step change in the group's cost structure rather than a cyclical benefit. Following the removal, gross profit margin expanded by 1.4 percentage points in 3QFY25, demonstrating the immediate and tangible cost benefit.

Foreign exchange provides an additional margin kicker given resin is priced in US dollars. The MYR has strengthened by approximately 13% against the USD over the past 12 months. While the Group employs hedging strategies to manage near-term volatility, sustained MYR strength is still expected to flow through to the cost base over time. The management states that lower resin costs for Spritzer translates typically within a 2-3 month lag. Based on our estimates, every 10% appreciation in MYR against USD translates into roughly an 8% uplift in net profit on a lagged basis.

In addition, operating leverage remains a key contributor to margin expansion. Spritzer has demonstrated a clear track record of gross profit margin improvement alongside volume increase, reflecting better absorption of fixed production costs as utilization increases. Management has guided that the Group's utilisation rate is expected to rise from the current level of around 70% to approximately 80-85% anticipation of stronger demand arising from Visit Malaysia 2026. Correspondingly, gross margins have expanded from approximately 43% in FY23 to around 51% by 3QFY25, during a period when revenue recorded YoY growth of 18% and 15% respectively. This underscores the strong operating leverage embedded in the business model.

GP Trend



Source: Company data, NewParadigm Research, February 2026

Fair value: RM3.45

We think Spritzer should enjoy further margin expansion in FY26, supported by the aforementioned reduction in resin costs as well as improved operating leverage. We anticipate there is ~8% upside to consensus expectations, with 6pppts coming from a 10% reduction in resin costs alone. Our NP estimate of RM110m implies a margin of 14.6% compared with consensus' flat 13.5%. We think this is too conservative given 9M25 average NP margin is already 13.7% and with the removal of the SST on resin, it rose to 13.9% in 3Q25.

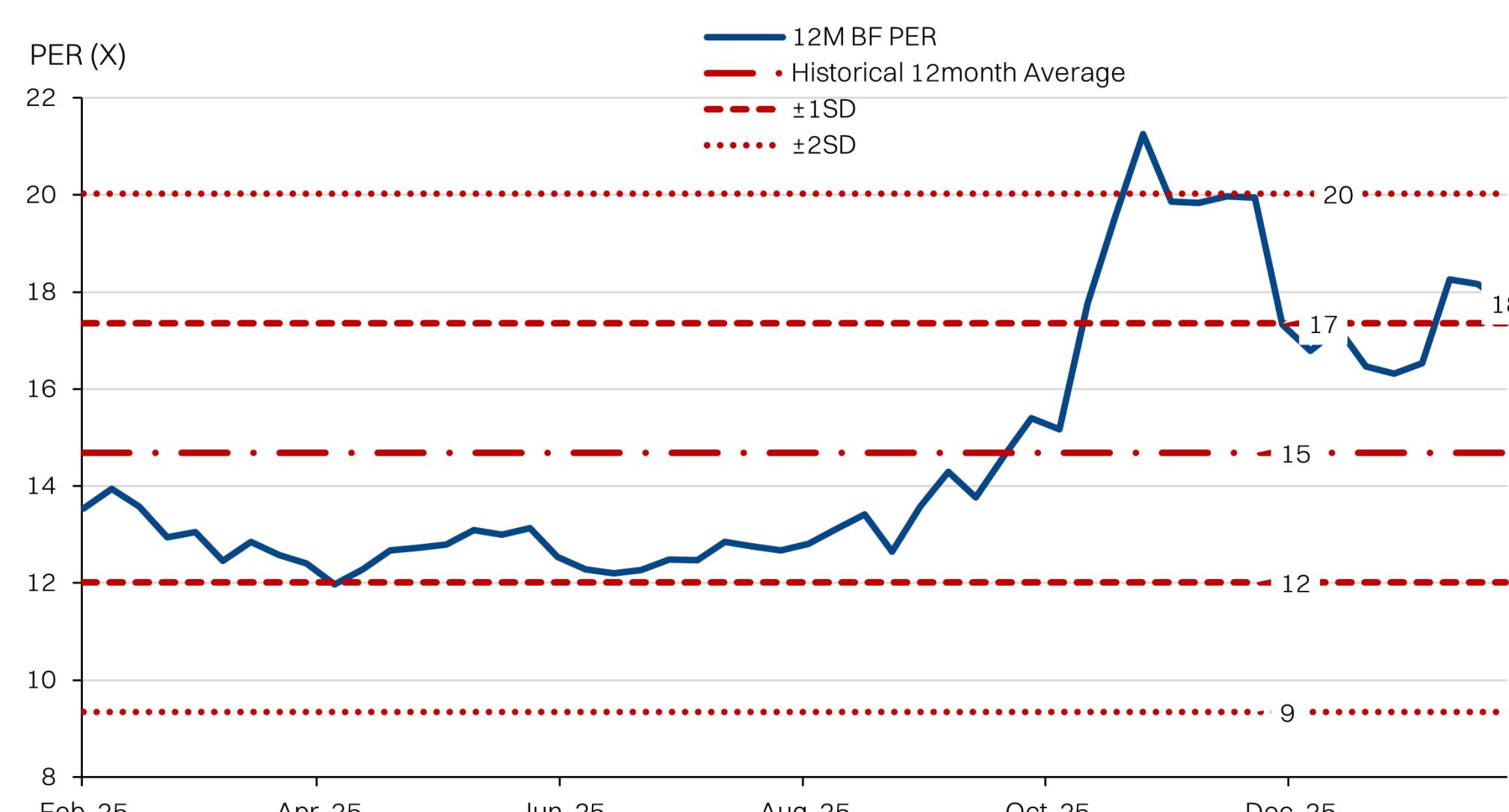
Against a potential NP of RM110m (+20% YoY), we anticipate multiple expansion to 20x or +2SD (vs the 1yr PER average of 14.7x) would be fair. Spritzer has been a high growth earnings compounder and is on track to double earnings since FY23. Furthermore, it has dominant market share in Malaysia which should attract a premium as well. In turn, this translates to a fair value of RM3.45/share.

Earnings upside and fair value

RMm	FY23A	FY24A	FY25E	FY26E
Consensus assumptions				
Revenue (Consensus)	491	579	663	753
Growth (YoY)	0%	18%	15%	14%
Adj NP (Consensus)	56.7	71.1	91.6	102
Adj NP margin	11.6%	12.3%	13.8%	13.5%
NPS assumptions				
Raw material costs (NPS)	-173	-182	-208	-236
Staff costs (NPS)	-80	-105	-121	-137
Gross profit (NPS)	238	292	334	380
GP margin	48.50%	50.40%	50.40%	50.40%
Resin cost estimate	-60.5	-63.6	-72.8	-82.7
10% savings				-8.27
NP impact (net of tax)				-6.29
NPS NP assumption	56.7	71.1	91.6	110.2
NPS NP margin	11.60%	12.30%	13.80%	14.60%
FV multiple (x)				20
FV (RMm)				2204
FV (RM)				3.45

Source: Bloomberg, NewParadigm Research, February 2026

Spritzer's valuations have re-rated



Source: Bloomberg, NewParadigm Research, February 2026

Selected financials

	FY23A	FY24A	FY25E	FY26E
Revenue	491	579	664	753
Cost of Sales	280	309	322	353
Gross Profit	211	270	342	400
GP margin	43%	47%	51%	53%
EBITDA	90	113	137	151
EBITDA margin	18%	20%	21%	20%
Depreciation & Amortisation	-23	-32	N/A	N/A
Net finance income (cost)	-2	-3	N/A	N/A
JV & Associate	-0.1	-0.2	N/A	N/A
Profit before tax	66	79	122	137
Tax	16	8	30	35
Profit After tax	50	71	92	103
Minority Interests	0	0	0	0
PATAMI	50	71	92	103
PATAMI Margin	10%	12%	14%	14%

Balance sheet

RMm	FY23A	FY24A	9M FY25A
Fixed assets	479	532	548
Right-of-use assets	2	2	1
Investments in associates	2	2	2
Others	3	3	3
Total non-current assets	486	538	554
Cash & other liquid assets	43	44	68
Receivables	96	122	135
Inventories	41	45	48
Others	21	24	16
Total current assets	202	234	268
Total assets	688	772	822
Long-term debt	30	26	20
Lease liabilities	1	1	1
Others	30	30	32
Total non-current liabilities	61	56	53
Short-term debt	17	23	15
Lease liabilities	1	0	1
Payables	41	50	45
Others	40	60	80
Total current liabilities	99	134	141
Total liabilities	161	190	194
Ordinary capital	-5	-2	-2
Retained earnings	0	0	0
Reserves	309	360	406
Others	223	224	224
Total Equity	527	582	628

Important Disclosures

Recommendation definitions

Buy – Expected return of > +10% over the next 12 months.

Hold – Expected return between ±10%

Sell – Expected return of < -10% over the next 12 months

Trading Buy – Expected return of > +15% over the next 12 months, but LT prospects uncertain.

Not rated – No recommendation on stock performance.

Note: Recommendations may fall outside of the aforementioned ranges from time to time due to share price volatility.

Disclaimer and Disclosure

The information contained in this report is based on data obtained from data and sources believed to be reliable at the time of issue of this report. This report may contain forward-looking statements which are often but not always identified by the use of words such as "believe", "estimate", "intend" and "expect" and statements that an event or result "may", "will" or "might" occur or be achieved and other similar expressions. Such forward-looking statements are based on assumptions made and information currently available to NewParadigm Securities Sdn. Bhd. and are subject to known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievement to be materially different from any future results, performance or achievement, expressed or implied by such forward-looking statements. Caution should be taken with respect to such statements and recipients of this report should not place undue reliance on any such forward-looking statements. NewParadigm Securities expressly disclaims any obligation to update or revise any forward-looking statements, whether as a result of new information, future events or circumstances after the date of this publication or to reflect the occurrence of unanticipated events. Accordingly, neither NewParadigm Securities nor any of its related companies, directors, employees, agents and/or associates nor person connected to it accept any liability whatsoever for any direct, indirect or consequential losses (including loss of profits) or damages that may arise from the use or reliance on the information or opinions in this publication. Any information, opinions or recommendations contained herein are subject to change at any time without prior notice. NewParadigm Securities has no obligation to update its opinion or the information in this report. This report does not have regard to the specific investment objectives, financial situation and particular needs of any specific person. Accordingly, investors are advised to make their own independent evaluation of the information contained in this report and seek advice from, amongst others, tax, accounting, financial planner, legal or other business professionals regarding the appropriateness of investing in any securities or the investment strategies discussed or recommended in this report. Nothing in this report constitutes investment, legal, accounting or tax advice or a representation that any investment or strategy is suitable or appropriate to your individual circumstances or otherwise represents a personal recommendation to you. This report is not intended, and should not under no circumstances be considered as an offer to sell or a solicitation of any offer or a solicitation or expression of views to influence any one to buy or sell the securities referred to herein or any related financial instruments. NewParadigm Securities and its related companies, their associates, directors, connected parties employees and/or agents may, from time to time, hold any positions in the securities and/or capital market products (including but not limited to shares, warrants and/or derivatives), trade or otherwise effect transactions for its own account or the account of its customers or be materially interested in any securities mentioned herein or any securities related thereto, and may further act as market maker or have assumed underwriting commitment or dealing with such securities and provide advisory, investment, share margin facility or other services for or do business with any companies or entities mentioned in this report. In reviewing the report, investors should be aware that any or all of the foregoing among other things, may give rise to real or potential conflict of interests and should exercise their own judgement before making any investment decisions. This research report is being supplied to you on a strictly confidential basis solely for your information and is made strictly on the basis that it will remain confidential. All materials presented in this report, unless specifically indicated otherwise, are under copyright to NewParadigm Securities. This research report and its contents may not be reproduced, stored in a retrieval system, redistributed, transmitted or passed on, directly or indirectly, to any person or published in whole or in part, or altered in any way, for any purpose. This report may provide the addresses of or contain hyperlinks to websites. NewParadigm Securities takes no responsibility for the content contained therein. Such addresses or hyperlinks (including addresses or hyperlinks to NewParadigm Securities own website material) are provided solely for your convenience. The information and the content of the linked site do not in any way form part of this report. Accessing such website or following such link through the report or NewParadigm Securities' website shall be at your own risk. This report is not directed to or intended for distribution or publication outside Malaysia. If you are outside Malaysia, you should have regard to the laws of the jurisdiction in which you are located. The views expressed in this research report accurately reflect the analyst's personal views about any and all of the subject securities or issuers; and no part of the research analyst's compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed in the report.

About Us

As Malaysia's sole universal broker, we take pride in our unwavering commitment to delivering exceptional financial advice and innovative solutions tailored to our clients' needs.

See: newparadigm.my

NewParadigm Financial Group

Contact us:

research@newparadigm.my

**D-12-8, Level 12, EXSIM Tower,
Millerz Square @ Old Klang Road, Megan Legasi,
No. 357, Jalan Kelang Lama,
58000 Kuala Lumpur, Malaysia.**